

Office of the Consumer Advocate

PO Box 23135
Terrace on the Square
St. John's, NL Canada
A1B 4J9

Tel: 709-724-3800
Fax: 709-754-3800

July 30, 2018

Board of Commissions of Public Utilities
120 Torbay Road, P.O. Box 2140
St. John's, NL A1A 5B2

**Attention: G. Cheryl Blundon, Director of
Corporate Services / Board Secretary**

Dear Ms. Blundon:

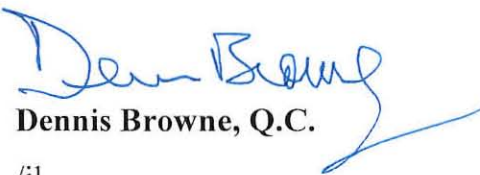
RE: Newfoundland Power's 2019-2020 General Rate Application

Further to the above-captioned, enclosed please find enclosed the original and twelve (12) copies of the Consumer Advocate's Requests for Information CA-NP-001 to CA-NP-015.

A copy of this letter, together with enclosure, has been forwarded directly to the parties listed below.

If you have any questions regarding the enclosed, please contact the undersigned at your convenience.

Yours truly,



Dennis Browne, Q.C.

/jl
Enclosure

cc. **Newfoundland Power Inc.**
NP Regulatory (regulatory@newfoundlandpower.com)
Gerard Hayes (ghayes@newfoundlandpower.com)
Kelly Hopkins (khopkins@newfoundlandpower.com)
Liam O'Brien (lobrien@curtisdawe.nf.ca)
Board of Commissioners of Public Utilities
Cheryl Blundon (cblundon@pub.nl.ca)
Jacqui Glynn (jglynn@pub.nl.ca)
Maureen Greene (mgreene@pub.nl.ca)
PUB Official Email (ito@pub.nl.ca)
IBEW
Mark Murray (mmurray@mwhslaw.com)

IN THE MATTER OF
the *Public Utilities Act*, R.S.N.L. 1990,
Chapter P-47, as amended (the "*Act*");

AND

IN THE MATTER OF
a general rate application (the "*Application*")
by Newfoundland Power Inc. ("*Newfoundland Power*")
to establish customer electricity rates for 2019 and 2020.

**CONSUMER ADVOCATE
REQUESTS FOR INFORMATION
CA-NP-1 to CA-NP-127**

Issued: July 30, 2018

1 General

2

3 CA-NP-001 Please provide the most recent residential electric sales
4 profile available. Submit end-use daily load curves for the
5 typical home (kW versus time) showing electric space
6 heating, electric water heating and other end-uses as available
7 for a winter weekday and weekend, summer weekday and
8 weekend, spring weekday and weekend and fall weekday and
9 weekend.

10

11 CA-NP-002 Please provide the typical annual consumption of a residential
12 customer:

- 13 • With no electric heating or hot water
- 14 • With electric hot water, but no electric heating
- 15 • With electric hot water and electric heating

16

17 CA-NP-003 Provide a comparison of the cost to the consumer to heat a
18 typical home with oil and electricity at current and proposed
19 rates.

20

21 CA-NP-004 Provide a comparison of the cost to the consumer of hot water
22 for a typical home using oil and electricity at current and
23 proposed rates.

24

25 CA-NP-005 What are Newfoundland Power's costs of supplying
26 electricity to a typical home for: 1) hot water, and 2) home
27 heating?

28

1 CA-NP-006 Provide the following information for the years 2014 through
2 2017, and forecast for the years 2018, 2019 and 2020 on the
3 basis of the 2019-2020 General Rate Application:

- 4 • kWh sales/employee
- 5 • Customers/employee
- 6 • \$ revenue/employee
- 7 • km distribution/employee
- 8 • Fixed cost associated with distribution system/km of
9 distribution
- 10 • O&M cost associated with distribution system/km of
11 distribution

12
13 **Schedule A - Rates**

14
15 CA-NP-007 Please provide in tabular format the number of customers in
16 each of the past 5 years availing of the standard rate and the
17 optional seasonal rate.

18
19 CA-NP-008 Does NP believe that a seasonal rate remains a viable rate
20 alternative for customers? Please explain.

21
22 **Schedule B – Rules and Regulations**

23
24 CA-NP-009 Please confirm that no changes have been made to the Rules
25 and Regulations as a result of the *2018 Rules and Regulations*
26 *Review*.

27
28
29

- 1 CA-NP-010 (Schedule B, clause 7 (n)) What is the basis for the 1.5%
2 adjustment? What is the typical cost of metering at the
3 primary versus the secondary distribution voltage level? What
4 are the typical losses of a transformer?
5
- 6 CA-NP-011 (Schedule B, clause 9 (f)) How do the \$20 and the \$40
7 reconnection fees compare to average costs to provide this
8 service?
9
- 10 CA-NP-012 (Schedule B, clause 9 (g)) Is NP's policy relating to the
11 collection of minimum monthly charges during a period of
12 disconnection consistent with practice elsewhere in Canada?
13
- 14 CA-NP-013 (Schedule B, clause 9 (k)) Does the reduction in the monthly
15 demand charge for customers who own their transformers
16 reflect the savings to NP of owning and operating such
17 facilities itself?
18
- 19 CA-NP-014 (Schedule B, clause 9 (l)) Is this clause relating to adjustment
20 of customer billing demands consistent with practice
21 elsewhere in Canada?
22
- 23 CA-NP-015 (Schedule B, clause 9 (n)) Does the \$8 application fee reflect
24 NP's costs of providing this service and how does it compare
25 to such fees elsewhere in Canada?
26
- 27 CA-NP-016 (Schedule B, clause 10 (c)) What is the basis for the 5% adder
28 to the prime rate and how does it compare to practice
29 elsewhere in Canada?

1 CA-NP-017 (Schedule B, clause 10 (d)) How does the \$16 charge for bad
2 checks compare to practice elsewhere in Canada? The clause
3 indicates the charge “may” be applied. How does NP decide
4 when the charge will be applied to a customer’s bill?
5

6 CA-NP-018 (Schedule B, clause 10 (g)) How does NP decide whether or
7 not to relieve the customer of responsibility for paying the
8 underbilled amount?
9

10 CA-NP-019 (Schedule B, clause 11 (f)) Can a landlord simply call NP and
11 have service transferred to his/her name when a tenant moves
12 out without having a *Landlord Agreement*? In such cases is
13 the landlord subject to any fees?
14

15 **Section 1 - Introduction**
16

17 CA-NP-020 (Table 1-2 and page 1.2, lines 17 to 19) Are media reports
18 about the potential rate increases brought on by Muskrat Falls
19 expected to influence NP sales during the period prior to the
20 commissioning of Muskrat Falls? Please provide support for
21 the response including all studies and elasticity studies.
22

23 CA-NP-021 (page 1-2, lines 22 to 24) Have customers indicated a
24 willingness to pay for increased reliability? Please provide all
25 research NP has conducted relating to customer willingness to
26 pay for improved reliability and indicate how NP factors this
27 into its capital and maintenance budgets.
28

1 CA-NP-022 (page 1-2, lines 22 to 24) Please file for the record a copy of
2 NP's distribution service reliability criteria and policy and
3 show how it ties in with customer willingness to pay.
4

5 CA-NP-023 (page 1-4, lines 1 to 3) It is stated "*The average duration of*
6 *customer outages has been ½ the Canadian average over the*
7 *last 10 years. The average frequency of customer outages has*
8 *been consistent with the Canadian average.*"
9

10 (a) What are NP's targets for SAIDI and SAIFI?
11

12 (b) Is it appropriate that NP provide service with SAIDI and
13 SAIFI levels at the Canadian average given the harsh
14 weather conditions experienced throughout Newfoundland
15 Power's service territory" (page 1-7, line 10)?
16

17 (c) Have customers indicated that they want reliability at
18 levels ½ the CEA average in the case of SAIDI and
19 comparable to the Canadian average in the case of SAIFI?
20

21 (d) Does NP have an estimate of what it has cost customers to
22 have reliability consistent with the Canadian average
23 relative to, for example, having reliability as levels that
24 are 20% above (worse than) the Canadian average?
25

26 (e) How much would customers save if NP allowed reliability
27 to deteriorate to levels about 20% above (worse than) the
28 Canadian average?
29

1 CA-NP-024 (page 1-7, lines 20 to 21) Did NP consider the impact of its
2 application and proposed rate increase in the context of the
3 large upcoming rate increase owing to the Muskrat Falls
4 project and during a period of time when the provincial
5 economy is in a fragile state? Did NP consider that its
6 proposed rate increase is “piling it on customers” at a time
7 when they can least afford it?

8
9 CA-NP-025 What actions is NP taking to alleviate the impact of electricity
10 prices on the economy during this very difficult time?

11
12 **Section 2 – Customer Operations**

13
14 CA-NP-026 (page 2-9, Figure 2-1) What have been the major sources of
15 customer dissatisfaction in recent years?

16
17 CA-NP-027 (page 2-12, lines 1 to 4) The assessment of the Customer
18 Service System is estimated to cost \$1.3 million over the 3-
19 year period from 2018 to 2020. Please provide a rough
20 estimate of the expected cost of the Customer Service System
21 itself.

22
23 CA-NP-028 (page 2-12, Five-Year Conservation Plan) Has NP reassessed
24 its five-year conservation plan in light of the poor provincial
25 economy, the rate impact of Muskrat Falls, the reduction in
26 the marginal cost of supply following completion of the
27 LIL/LTA and ML transmission facilities and the decreasing
28 demand for electricity in the Province? If not, why not?

29

1 CA-NP-029 (page 2-13, Footnote 36) Is it accurate to say that Holyrood is
2 typically the marginal production facility on the Island
3 Interconnected System? For how many hours in 2019 and
4 2020 is Holyrood expected to be the marginal plant?

5
6 CA-NP-030 (page 2-14, lines 6 to 10) Does NP tell customers what energy
7 costs they will be avoiding when they make long-term
8 decisions such as those associated with the installation of heat
9 pumps? Does NP provide benefit to cost ratios to customers
10 for such technologies? What are heat pump marketers telling
11 customers about avoided energy costs?

12
13 CA-NP-031 (page 2-15, Footnote 43) Will marginal energy costs not in
14 fact decrease prior to 2020 as a result of off-island purchases
15 over the LIL and ML transmission displacing Holyrood
16 production?

17
18 CA-NP-032 (page 2-36, lines 5 to 9) How do the savings in labour costs
19 owing to the deployment of AMR compare to savings
20 predicted when the AMR program was approved?

21
22 CA-NP-033 Please provide the following for each of the past five years
23 and explain how each is measured, and if any exclusions
24 apply:

25
26 (a) Percentage of customers not reaching a company
27 representative within 40 seconds during normal business
28 hours, calculated as follows. What does NP believe to be a
29 reasonable standard of performance for this measure?
30

1 Number of calls not reaching a company rep within 40
2 seconds

3 Number of attempts to reach a company rep

4
5 (b) Percentage of calls abandoned during normal business
6 hours, excluding outage-related calls, calculated as
7 follows. What does NP believe to be a reasonable standard
8 of performance for this measure?

9
10 Number of calls abandoned

11 Number of attempts to reach a company rep

12
13 (c) Percentage of attempted outage related calls not answered
14 live on a 24-hour, 7-day per week basis, calculated as
15 follows. What does NP believe to be a reasonable standard
16 of performance for this measure?

17 Number of outage calls not answered

18 Number of outage calls attempted

19
20 (d) Percentage of calls blocked (receive a busy signal or call
21 back message), calculated as follows. What does NP
22 believe to be a reasonable standard of performance for this
23 measure?

24
25 Number of calls receiving a busy signal/message

26 Number of calls trying to reach NP

27
28 CA-NP-034

29 Please provide the following for each of the past five years
30 and explain how each is measured, and if any exclusions
31 apply:

32 (a) Percentage of bills not rendered within seven days of
33 the scheduled billing date, calculated as follows. What
34 does NP believe to be a reasonable standard of
35 performance for this measure?

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Number of bills not rendered within seven days of the
scheduled billing date

Total number of bills scheduled to be rendered

- (b) Percentage of bills found inaccurate after being sent to customers, brought to company's attention either as a result of customer complaints and/or by the company's own efforts, calculated as follows. What does NP believe to be a reasonable standard of performance for this measure?

Number of bills rendered inaccurately for the month

Total number of bills rendered for the billing month

- (c) Percentage of customers filing complaints ultimately classified as escalations to the Company or to the Board concerning the posting of their payments to their accounts, calculated as follows. What does NP believe to be a reasonable standard of performance for this measure?

Number of customers complaining about payment posting

Total number of customers

- (d) Percentage of meters not read each month in relation to the number that were scheduled to be read, calculated as follows. What does NP believe to be a reasonable standard of performance for this measure?

Number of scheduled meters not read

Number of meter readings scheduled

1 CA-NP-035 Please provide the following for each of the past five years
2 and explain how each is measured and if any exclusions
3 apply:

4
5 (a) The percentage of jobs resulting from customer requests
6 for meter-related or other customer requested work that
7 are completed on or before the promised completion date
8 as defined and agreed to by the customer, calculated as
9 follows. What does NP believe to be a reasonable standard
10 of performance for this measure?

11
12 Number of jobs not completed on or before promised delivery date

13 Total number of jobs promised to be completed in the reporting
14 month

15
16 (b) Average number of days after the missed delivery date in
17 which Newfoundland Power was to complete meter-
18 related or other customer-requested work, calculated as
19 follows. What does NP believe to be a reasonable standard
20 of performance for this measure?

21
22 Total days of delay

23 Total number of delayed jobs in the reporting month
24

25 CA-NP-036 Please provide the following for each of the past five years
26 and explain how each is measured, and if any exclusions
27 apply:

28
29 (a) Percentage of customers who are satisfied or
30 completely satisfied following customer-initiated

1 contact with the company (report, request, inquiry,
2 customer requested work and complaint resolution).
3 What does NP believe to be a reasonable standard of
4 performance for this measure?

5
6 (b) Percentage of customers satisfied or completely
7 satisfied with the Company. What does NP believe to
8 be a reasonable standard of performance for this
9 measure?

10
11 CA-NP-037

12 Please provide the following for each of the past five years
13 and explain how each is measured, and if any exclusions
14 apply. Are these worker safety measures currently tracked by
15 Newfoundland Power? If not, please provide performance for
16 each of the past five years for the worker safety performance
17 areas that are tracked.

18 (a) The number of lost time cases experienced by
19 Newfoundland Power in a calendar year, multiplied by
20 200,000 and divided by the total hours worked by
21 Newfoundland Power employees, calculated as
22 follows. What does NP believe to be a reasonable
23 standard of performance for this measure?

24
$$\frac{\text{Number of lost time cases} \times 200,000}{\text{Total hours worked by Company employees}}$$

25
26

27 (b) The number of employee lost days experienced by
28 Newfoundland Power for a calendar year, multiplied
29

1 by 200,000 and divided by the total hours worked by
2 Newfoundland Power employees, calculated as
3 follows. What does NP believe to be a reasonable
4 standard of performance for this measure?

5
6
$$\frac{\text{Number of employee lost days} \times 200,000}{\text{Total hours worked by the Company employees}}$$

7
8

9 CA-NP-038 What does NP believe to be a reasonable standard of
10 performance for system-wide SAIFI and SAIDI?

11
12 CA-NP-039 In NP's opinion, what is a reasonable time in calendar days to
13 respond to customer complaints expressed directly to the
14 Company? What is a reasonable time in calendar days to
15 respond to customer complaints expressed through the Board?

16
17 CA-NP-040 Are weather-related delays defined in NP's contract with
18 unionized employees concerning restrictions on outside work
19 during inclement weather, and if so, please provide the
20 clause?

21
22 CA-NP-041 Does the Customer Information System log customer
23 complaints?

24
25 CA-NP-042 Does NP have a Work Management System that logs direct
26 customer-related work such as move-ins, move-outs, check
27 readings, etc.? What other information related to direct
28 customer work does it log?

29

1 CA-NP-043 Does NP currently have, or plan to initiate development of, a
2 Distribution Reliability and Service Standard for customers?
3 If not, why not?
4

5 CA-NP-044 For the Island Interconnected System, please provide a
6 breakdown of customer interruptions both in terms of
7 frequency and number of minutes owing to generation-,
8 transmission- and distribution-related causes.
9

10 CA-NP-045 Please provide for the record a copy of the most recent Peer
11 Group Report.
12

13 **Section 3 - Finance**
14

15 CA-NP-046 (page 3-3, Table 3-3) What is the basis for the “*purchases*
16 *from Hydro*” dollar amounts included in Table 3-3 for 2019
17 and 2020? When are the costs of Muskrat Falls expected to be
18 incorporated in purchase costs?
19

20 CA-NP-047 (page 3-24, lines 20 to 22) It is stated “*The cost of serving a*
21 *declining number of customers in rural areas will put*
22 *increased pressure on the Company’s ability to recover the*
23 *investment in assets required to serve those customers*”. What
24 steps is NP taking to reduce capital expenditures and the
25 associated risk that it will not recover such capital
26 investments?
27

(page 3-26, Footnote 52) It is stated “*To address declining sales, some regulated gas and electric utilities have implemented revenue decoupling mechanisms. Revenue decoupling refers to adjustable pricing mechanisms that break the link between the amount of energy sold and the actual (allowed) revenue collected by the utility. Decoupling mechanisms enable a utility to recover its approved test year revenue requirement as its sales decline. During periods of sales growth, decoupling mechanisms have the effect of returning revenues in excess of a utility’s approved revenue requirement back to customers.*”

- 12
- 13 (a) Is NP proposing such a decoupling mechanism? If not,
14 why not?
- 15
- 16 (b) Please provide an example of a decoupling mechanism
17 that might be implemented for NP.
- 18
- 19 (c) Would an incentive-based, or performance-based,
20 regulatory mechanism be appropriate in an era of
21 declining sales? Please provide support for your
22 response.
- 23
- 24 (d) What might NP propose as an appropriate incentive-
25 based regulatory mechanism going forward?
- 26
- 27 (e) Would NP’s risk be reduced if its revenue requirement
28 were decoupled from its power purchase costs? How
29 might such a mechanism be designed?

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Section 4 – Rate Base and Revenue Requirement

Section 5 – Customer Rates

CA-NP-049 (page 5-4, Table 5-3) Is the forecast reduction in sales within NP’s historical load forecast margin of error. What is NP’s load forecast margin of error?

CA-NP-050 (page 5-4, Table 5-3) Please show the impact on revenue requirement and required rate increase for the test year for the following load forecast scenarios (compared to the most recent 12-month period for which actual load data are available, weather adjusted):

- (a) A 1% increase in demand;
- (b) No change in demand;
- (c) A 5% reduction in demand.

CA-NP-051 (page 5-15, Section 5.5 – Net Metering Service Option)

(a) Has NP identified shortcomings in the net metering program that may be hindering up-take? Does NP plan to propose any changes to the net metering program to alleviate shortcomings?

(b) Has NP identified benefit to cost ratios for net

1 metering installations to provide guidance to
2 customers when making decisions about net metering?

3
4 (c) Has NP done any calculations of the impact on net
5 metering program up-take in response to the forecast
6 doubling of rates following commissioning of
7 Muskrat Falls? Please provide any analyses NP had
8 conducted in this regard.

9
10 CA-NP-052 Please provide in tabular format a list of interruptions to
11 Curtailable Service customers for each of the last five winter
12 periods, including: date of dispatch, time of dispatch, time of
13 recall, amount of load dispatched, and reason for dispatch
14 including whether NP- or Hydro-initiated.

15
16 CA-NP-053 Please show the number of Curtailable Service customers in
17 each of the last 5 years and the amount of curtailable load
18 available. Is NP expecting any changes in the number of
19 curtailable customers?

20
21 CA-NP-054 Does NP's Curtailable Service program still provide value to
22 the system? Please explain.

23
24 CA-NP-055 With regard to NP thermal generation, please provide a table
25 showing the following for each of the past five years: date of
26 dispatch, time of dispatch, time of recall, amount of
27 generation dispatched, and reason for dispatch including
28 whether NP- or Hydro-initiated.

29 **Volume 2, Tab 3 – Customer, Energy and Demand**

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CA-NP-056

Please provide in tabular form actual number of customers, peak load and energy demand for each month from January 2016 through June 2018, and forecast for July 2018 through December 2020. Please show the data with and without NP generation. Please provide the forecast figures based on assumptions in the Application.

CA-NP-057

(page 3 of 7) It is stated “*Current analysis indicates that a 1% increase in the price of electricity will result in a 0.21% decrease in energy sales. It also indicates the response will vary depending on the timeframe and rate category. In addition, changes in oil prices can impact the market share of electricity in the competitive space heating market.*”

- (a) Please provide the analysis supporting the notion that a 1% increase in the price of electricity will result in a 0.21% decrease in energy sales.

- (b) To what range of rate increases does this analysis apply; i.e., changes in electricity prices ranging from +/- 5%?

- (c) Has NP analyzed the impact on sales of large rate increases such as those expected to be brought on by the Muskrat Falls project? If so, please provide the analysis.

1 CA-NP-058 (page 3 of 7) Has NP updated its load forecast to reflect the
2 latest projected Hydro rate increases identified at the bottom
3 of page 3 of 7 in light of the recent Supplemental Settlement
4 Agreement? What impact is this expected to have on NP's
5 load forecast?
6

7 **Volume 2, Tab 4 – Cost of Service Study**
8

9 CA-NP-059 (page 1) It is stated that NP's cost of service methodology and
10 marginal costs have received Board approval and have been
11 in use for some time now. It is understood that later in 2018
12 Hydro plans to file a cost of service study, marginal costs and
13 customer rates for application in the post Muskrat Falls era.
14 Does NP plan to file a new cost of service methodology and
15 customer rates to reflect changes arising from the Hydro
16 application?
17

18 **Volume 2, Tab 6 – RSP Refund Progress Report**
19

20 CA-NP-060 It is understood that \$6.5 million remains to be refunded to
21 customers. It is also understood that NP proposes two more
22 rounds of refund activities. What does NP forecast as the cost
23 to administer these final two rounds of refund activities and
24 how much does it expect to refund of the remaining \$6.5
25 million? Has Hydro agreed with this approach and has it
26 agreed to pay for these final two rounds of refunds?
27

1 **Volume 2, Tab 8 – 2018 Rules and Regulations Review**

2
3 CA-NP-061 (page 2) It is stated “*Newfoundland Power’s uncollectible*
4 *customer billings appear to be low compared to other*
5 *Canadian utilities.*” Has NP incorporated this reduced risk
6 relative to other Canadian utilities in its cost of capital
7 assessment? Please explain why or why not, and if it has been
8 incorporated, please explain how.

9
10 CA-NP-062 (page 5, Footnote 11, page 14, Table 3) It is stated that NP
11 typically does not charge security deposits for domestic
12 customers. Table 3 indicates that most utilities do. Page 15
13 indicates that the Company instead works with customers to
14 establish a payment process. Why doesn’t NP do both, as
15 presumably most utilities do?

16
17 CA-NP-063 (page 9) It is stated that NP will not disconnect customers in
18 winter who are seniors or have major illnesses. How does NP
19 determine if a customer is a senior or has a major illness?

20
21 **Volume 2, Tab 9 – Expert Evidence – Cost of Capital: Mr. James Coyne**

22
23 CA-NP-064 (page 54, Operating Risks) When a major storm has hit the
24 Province in the past leading to widespread outages, has NP
25 typically issued a filing with the Board for recovery of such
26 costs? If so, what process is generally followed when filing
27 for cost recovery?

1 CA-NP-065 (page 54, Power Supply Risk) Specifically, what questions
2 are there with respect to the reliability of Hydro's current and
3 future generation sources?
4

5 CA-NP-066 (page 54, Power Supply Risk) In its response to CA-NLH-
6 115 from the Outage Inquiry Hydro indicates that supply risk
7 will be reduced post Muskrat Falls. Please explain how Mr.
8 Coyne's cost of capital analysis has incorporated this reduced
9 risk.
10

11 CA-NP-067 Please confirm that Newfoundland Power (NP) is requesting
12 a rate increase for the 2019 and 2020 test years and that all
13 risk assessments are based on NP's risk during those two test
14 years. That is, that its assessment of the provincial economy
15 and the implication of Muskrat Falls for the company pertain
16 to their impact during the two test years and not for years
17 after 2020.
18

19 CA-NP-068 Given that recently it has been the consistent judgment of the
20 Board (4-23) that NP is an average risk Canadian utility, is
21 the company aware of any previous decisions of the Board
22 that have described the company as above average risk?
23

24 CA-NP-069 NP is requesting a 1.2% increase in rates effective March
25 2019. From the discussion at Section 1-8 it appears that the
26 main driver of this increase is the requested 9.50% ROE, can
27 the company confirm that if the ROE is not changed there
28 would be no material increase in rates.
29

1 CA-NP-070 Can NP confirm that a decrease in the allowed ROE or
2 common equity ratio would decrease its rates and partially
3 offset any pass through of Nalcor Energy's Muskrat Falls
4 project? Conversely, can NP confirm that an increase in rates
5 due to the requested ROE increases its risk relative to what it
6 would otherwise be?
7

8 CA-NP-071 Can NP indicate in its judgment what levers Nalcor Energy
9 and the Provincial Government have to mitigate any rate
10 shock resulting from Muskrat Falls?
11

12 CA-NP-072 Please indicate when approximately the next provincial
13 election is due and whether the company is aware that in
14 Ontario facing similar (though smaller) rate shock, and with
15 an election looming, the *then* Liberal government took steps
16 to mitigate that rate shock. If so, can the company briefly
17 highlight what steps the Ontario government took to mitigate
18 this rate shock.

19 CA-NP-073 NP (page 1-7) indicates that the provincial economy is
20 "struggling". Please compare the forecast state of the
21 provincial economy over the two test years based on GDP
22 growth rate, unemployment rate, inflation, provincial long-
23 term debt yields (or borrowing cost), and electricity costs for
24 a typical residential user compared to 1991 when the Board
25 approved a common equity ratio in a range of 40-45%. If this
26 is not practical, please file any extracts regarding the
27 provincial economy entered into evidence at the time of that
28 Board decision.
29

1 CA-NP-074 Does NP accept that a 45% common equity ratio exceeds
2 average allowed common equity ratios for Canadian electric
3 transmission and distribution utilities and further that lower
4 financial risk offsets higher business risk if the Board
5 continues to regard Newfoundland Power *overall* as an
6 average risk Canadian utility? If not, why not.

7
8 CA-NP-075 With reference to the statements on page 1-7, lines 20-24 and
9 the company's acknowledgement that other factors such as
10 the province's demographics, weather conditions, rugged
11 terrain etc., have "persisted over the long term." Is the
12 implication that if the Board judges that economic conditions
13 of the provincial economy have also persisted over the long
14 term and that it is premature to judge the impact of Muskrat
15 Falls over the test years, then then there is no justification for
16 an increase in the allowed ROE?

17
18 CA-NP-076 At 4-24 of its 2016 filing NP discussed the province's short-
19 term growth outlook, which reflected the completion of major
20 projects, like Muskrat Falls and Hebron. Would NP agree that
21 the Board did not change its risk assessment of NP at that
22 time and discuss why it should change its risk assessment of
23 NP now that those projects are completed and the temporary
24 growth spurt dissipated?

25
26 CA-NP-077 At pages 2-21 to 2-32, it appears that despite the rugged
27 terrain Newfoundland Power's system has proven very
28 reliable in the face of increased significant events. Can NP
29 confirm this judgement and compare its system over the

1 period 2010-2017 with that of Nova Scotia Power, Maritime
2 Electric and New Brunswick Power on the basis of the age of
3 the plant and equipment in its system, for example, using net
4 to gross plant in service or any other metric the company
5 judges to be more useful.

6
7 CA-NP-078

8 At page 2-42 NP acknowledges that “more than ½ of the
9 company’s capital expenditures over the forecast period relate
10 to replacement or refurbishment of existing assets.” In its
11 judgement is a mature utility like NP more or less risky than a
12 utility facing significant system expansion due to population
13 growth. Please comment in detail about the relative risk of
14 replacement capex versus expansion capex.

15 CA-NP-079

16 NP discusses depreciation at page 3-6 and indicates that the
17 next depreciation study is expected to be completed in 2020.
18 Given the decision of the Ontario government in the face of
19 rate shock to increase the useful life of electricity assets to
20 reduce depreciation charges, would NP agree that there is a
21 possibility for similar action both by the Board for NP and the
22 provincial government for Nalcor and Muskrat Falls? If not
23 why not?

24 CA-NP-080

25 Is NP aware that in Alberta the utilities claim to be exposed to
26 the risk of assets that are no longer “used and useful” being
27 taken out of the rate base? Can NP indicate whether it regards
28 such risk as material for itself and whether this represents a
29 material difference in risk between Alberta electric
distribution utilities and itself?

1 CA-NP-081 At 3-9 NP discusses the return on its defined benefit pension
2 plan. In 2016, NP provided (CA-NP-014) its consulting
3 actuaries Capital Market Assumptions and Methodology
4 (AON Hewitt) and Economic and Market Outlook (Mercer)
5 related to these values. Please provide the latest equivalent
6 reports and any other reports in its possession that deal with
7 future equity and bond market returns.
8

9 CA-NP-082 On its web page NP has its 2017 annual and its 2018
10 quarterly report. Please both reports. Questions CA-NP-17 to
11 CA-NP-23 relate to these materials.
12

13 CA-NP-083 With reference to NP's June 2, 2018 issue of \$75 million first
14 mortgage bonds at 3.815%. Please provide the spread over
15 equivalent maturity long Canada bonds and whether NP has
16 previously issued 40-year bonds and if so indicate the
17 amount, date and spread over equivalent maturity long
18 Canada bonds as of the issue date.
19

20 CA-NP-084 In the third quarter of 2017 NP paid a special dividend to its
21 parent Fortis to maintain the company's average capital
22 structure that includes 45% common equity. Please confirm
23 that otherwise Fortis would have held surplus cash within NP
24 over and above any normal dividend payments. Please
25 confirm whether in NP's judgment NP is a "cash cow" to
26 Fortis in generating surplus cash that Fortis can use elsewhere
27 and whether this indicates that NP is more or less risky than
28 equivalent utilities that have to continually raise cash to
29 finance operations.
30

1 CA-NP-085 NP indicates that as compared to 2016 for 2017 its borrowing
2 under its committed line of credit had dropped from \$60.5
3 million to \$12 million while the credit facility has been
4 renewed for a further 5 years. For the 2019-2020 test years,
5 does NP anticipate any pressures on its available liquidity?
6

7 CA-NP-086 In its discussion of its credit ratings, NP indicates the issue
8 ratings of A2 from Moody's and A from DBRS, both stable.
9 However, in its filing page 3-12 NP refers to what appears to
10 be its issuer rating from Moody's of Baa1. Please indicate
11 which rating NP believes that investors use in deciding to buy
12 NP's bonds: the issuer or the issue rating and justify its
13 answer.

14 CA-NP-087 Please indicate the last time that representatives from
15 Moody's and or DBRS met (or communicated in a
16 substantive manner) with NP and whether NP fully briefed
17 them on the possible rate shock from Muskrat Falls. Please
18 indicate whether this was before or after both rating agencies
19 confirmed NP's rating and judged them to be stable.
20

21 CA-NP-088 Please confirm that the estimated fair value of NP's debt is
22 approximately \$140 million more than the value in NP's
23 annual report indicating that bond investors have earned a
24 significant capital gain. Please confirm that in the unlikely
25 event of a one notch bond downgrade these investors would
26 in all likelihood still have earned in excess of what they
27 regarded as a fair return when they originally purchased these
28 bonds. If not why not?
29

1 CA-NP-089 In the management discussion and analysis there is mention
2 of Nalcor Energy's investigation to moderate the impact of
3 Muskrat Falls on electricity prices. However, there is no
4 mention that these prices could "more than double" as there is
5 on page 1-6 of its filing, which forms a substantive part of its
6 business risk assessment. Since securities law requires the
7 disclosure of all material facts, why is there no disclosure of
8 this in NP's annual report's discussion of its business risk?
9

10 CA-NP-090 At 3-10 NP starts a discussion of its credit metrics and notes
11 that its embedded debt cost is declining as it refunds more
12 expensive debt, while at 3-11 its statutory tax rate is
13 increasing. Please confirm that all else constant a declining
14 embedded interest cost and higher tax rate increases its pre-
15 tax interest coverage ratio. Further that the pre-tax interest
16 coverage ratio is a key credit metric and part of its new issue
17 restrictions when it issues debt.
18

19 CA-NP-091 NP does not want to return to an automatic ROE adjustment
20 formula for test year 2021 and beyond. In its judgment, does a
21 review of its ROE and common equity ratio for the 2021 test
22 year lower NP's risk as compared to setting the ROE
23 according to an automatic ROE adjustment model?
24

25 CA-NP-092 Please provide the actual return on equity and the allowed
26 ROE for each year since 1990 and discuss any deviations of
27 the actual from allowed outside of the band set by the board.
28 Please discuss any material deviations and whether such
29 causes are now covered by deferral accounts.

- 1 CA-NP-093 Please provide the pre-tax interest coverage ratio, cash flow
2 interest coverage ratio and cash flow debt coverage as on
3 page 3-35 for each year since 2000.
4
- 5 CA-NP-094 Please discuss any instances where NP has approached its
6 investment banker since 2000 and been advised that the bond
7 markets were not receptive to an issue by NP and how NP
8 arranged alternative financing.
9
- 10 CA-NP-095 Please provide any recent Moody's analyses of its rating
11 methodology used for evaluating regulated utilities, similar to
12 those filed in both the 2009 and 2012 hearings. If no new
13 ones have been issued please provide the latest documents.
14
- 15 CA-NP-096 Please provide any DBRS documents that describe its generic
16 policies towards regulated Canadian and US utilities.
17
- 18 CA-NP-097 Please provide copies of recent equity analyst reports on
19 Fortis that reference NP in a material way.
20
- 21 CA-NP-098 Please provide Fortis common equity ratio, interest coverage
22 ratio, cash flow to debt and interest coverage and bond rating
23 since 2000 in a similar manner to that for NP at 3-35.
24
- 25 CA-NP-099 In its 2016 filing at 4-29 NP referred to potential competition
26 as a result of increased power costs. At that time, NP was
27 asked to provide the cost of conversion for a typical
28 residential customer to an oil furnace and the current annual
29 cost of heating with oil versus electricity for different rate

1 classes. With the increased capital cost of Muskrat Falls can
2 NP revisit and update its answer and also reference any other
3 alternative fuels that both residential and industrial users
4 might switch to.

5
6 CA-NP-100 NP gets its common equity from Fortis as its sole owner, can
7 NP confirm that Fortis has had very large common and
8 preferred share issues over the last few years and provide
9 details of both the amounts and the issue costs attached to the
10 share issues.

11
12 CA-NP-101 Has NP ever paid Fortis any issue costs attached to any
13 infusions of common equity from Fortis? Further, Fortis has
14 a dividend reinvestment plan where shares can be purchased
15 at a 2% discount. In the judgment of NP is a 2% issue cost
16 appropriate for any equity issued by Fortis and then invested
17 in NP? If not, and bearing in mind the amount of equity
18 generated through retained earnings, what is NP's best
19 estimate of the after tax cost paid to issue new equity to
20 Fortis.

21
22 CA-NP-102 Can NP confirm that currently Fortis' common equity ratio is
23 38.50% and significantly less than NP's current regulated
24 45%. Further that since Fortis 2017 ROE was 8.30% is it the
25 judgment of NP that Fortis has lower business risk than NP
26 given that it has approximately the same ROE, but
27 significantly more financial risk? Please discuss why or why
28 not.

29

1 **All RFIs relate to Mr. Coyne's evidence:**

2

3 CA-NP-103 Please provide all data and workpapers used to prepare JMC-
4 1 through to JMC-10.

5

6 CA-NP-104 Please provide data and workpapers used to prepare Figures
7 1, 2, 4-9, 13, 15-17, 19-25, 27-30.

8

9 CA-NP-105 Please provide the April 12, 2018 Consensus Economics Inc.
10 Survey referenced in footnote 24.

11

12 CA-NP-106 Please provide the Economist Intelligence Unit article
13 referenced in footnote 29.

14

15 CA-NP-107 Please provide the article by Beaton and Desroches (2011)
16 referenced in footnote 31.

17

18 CA-NP-108 Please provide the Conference Board January 2018 report
19 referenced in footnote 18.

20

21 CA-NP-109 Please provide the article referenced in footnote 81.

22

23 CA-NP-110 On page 47, Mr. Coyne discusses the views of credit agencies
24 and quotes a January 2018 Moody's debt rating report. Please
25 provide a copy of ALL debt rating reports for Newfoundland
26 Power and Fortis Inc. that have been produced since 2014.

27

28

1 CA-NP-111 Figure 10 on page 23 provides Mr. Coyne's Canadian Utility
2 Proxy Group of 4 utilities. For each of the utilities listed in
3 Figure 10, please provide the following information:
4 (a) All available debt ratings.
5 (b) The size of the company in terms of revenue and total
6 assets.
7 (c) A list of all operating companies that are subsidiaries
8 of each utility, as well as a list of the jurisdiction(s) in
9 which these companies operate.
10 (d) The percentage breakdown of revenue, operating
11 earnings and net income from each of the operating
12 companies identified in part (c).
13 (e) The percentage breakdown of regulated versus
14 unregulated portion of revenue, operating earnings and
15 net income for the four utilities listed in Figure 10.
16 (f) A similar breakdown to that requested in part (d) for
17 operations that are based in Canada, versus operations
18 that are based in other countries.
19 (g) A similar breakdown to that requested in part (d) for
20 operations related to transmission, distribution,
21 generation, and other activities.
22

23 CA-NP-112 Figure 11 on page 24 provides Mr. Coyne's U.S. Electricity
24 Proxy Group of 10 utilities. For each of the utilities listed in
25 Figure 11, please provide the following information:

- 1 (a) All available debt ratings.
- 2 (b) The size of the company in terms of revenue and total
- 3 assets.
- 4 (c) A list of all operating companies that are subsidiaries
- 5 of each utility, as well as a list of the jurisdiction(s) in
- 6 which these companies operate.
- 7 (d) The percentage breakdown of revenue, operating
- 8 earnings and net income from each of the operating
- 9 companies identified in part (c).
- 10 (e) The percentage breakdown of regulated versus
- 11 unregulated portion of revenue, operating earnings and
- 12 net income for the 10 utilities listed in Figure 11.
- 13 (f) A similar breakdown to that requested in part (d) for
- 14 operations that are based in the U.S., versus operations
- 15 that are based in other countries.
- 16 (g) A similar breakdown to that requested in part (d) for
- 17 operations related to transmission, distribution,
- 18 generation, and other activities.
- 19

20 CA-NP-113

Figure 11 on page 24 provides Mr. Coyne's U.S. Electricity Proxy Group of 10 utilities. During the 2015-16 Proceedings, Mr. Coyne's U.S. Proxy Group included 7 utilities. The differences include the 2018 *inclusion* of five new utilities: Aliant Energy Corp.; American Electric Power Company; Edison International Inc.; PNM Resources Inc.; and, Southern Company. The 2018 sample also does *not* include the following two utilities: Great Plains Energy; and, Westar Energy.

1 Please provide the rationale that led to the change in the U.S.
2 proxy sample used during these proceedings.

3
4 CA-NP-114 Figure 13 provides historical EPS growth for the U.S. proxy
5 group and the Canadian proxy group over the 2008-2017
6 period.

7
8 Please provide a list of all M&A activity undertaken by each
9 utility in both Proxy groups over that period, which may have
10 influenced EPS figures.

11
12 CA-NP-115 Figure 15 provides Mr. Coyne's DCF estimates for various
13 Proxy groups.

14
15 Please reproduce Figure 15, providing the estimates that
16 would have resulted if Mr. Coyne had:

- 17 (a) Not adjusted the current dividend yield (Do/Po) by
18 multiplying it by $(1 + 0.5g)$, as described on page 28
19 (i.e., simply use Do/Po); and,
20 (b) Had assumed 4 years (2/2) years of high growth
21 followed by a long-term growth rate to infinity, instead
22 of assuming 10 years (5/5) of above normal growth.

23 Provide all data and workpapers used to produce this revised
24 version of Figure 15.

25
26 CA-NP-116 Figure 18 provides Mr. Coyne's beta estimates for various
27 Proxy groups, which are "adjusted" betas.

28
29 Please reproduce Figure 18, providing the corresponding
30 "raw" (or unadjusted) beta estimates that correspond to the
31 reported adjusted betas.

On page 38 Mr. Coyne states:

2
3 “The forward-looking MRP is calculated by subtracting the
4 risk-free rate for each country from the estimated total return
5 for the overall market, as calculated using the DCF
6 methodology for the S&P/TSX Composite Index in Canada
7 and the S&P 500 Index in the U.S.”

8
9 (a) Please confirm that the estimated total return for both
10 market indices is calculated using the Constant Growth
11 DCF Model. If not confirmed, please explain how
12 these estimated total returns are calculated.

13
14 (b) Please confirm that the use of the Constant Growth
15 DCF Model implies that all firms used to estimate the
16 MRP pay dividends that can be expected to grow at a
17 constant annual rate from now to infinity. If not
18 confirmed, please explain.

19
20 (c) Please provide the number of companies included in
21 the TSX Index that is used to estimate the Canadian
22 MRP that did not have a valid dividend yield, and
23 hence were not included in the estimation of the MRP.

24
25 (d) Please provide the number of companies included in
26 the TSX Index that did not have a valid earnings
27 growth estimate, and hence were not included in the
28 estimation of the MRP.

- 1 (e) Please provide the number of firms actually used to
2 estimate the MRP in JMC-5.
3
- 4 (f) Please confirm that the average long-term growth
5 estimates provided in JMC-5 for the remaining firms
6 in the TSX Index after eliminating the firms noted in
7 part (d) was 8.21%, and that the expected return on the
8 TSX was 11.72% according to Mr. Coyne's
9 calculations. If not confirmed, please explain.
10
- 11 (g) Please confirm that the long-term growth rate of 8.21%
12 (as in part (f)) used to estimate the expected market
13 risk premium using the constant growth DCF is more
14 than double Mr. Coyne's estimate of Canadian
15 nominal GDP growth (of 3.73%).
16
- 17 (h) Can Mr. Coyne please reconcile the huge discrepancy
18 between this MRP estimate with more commonly used
19 MRP estimates in the 3-6% range that are based on the
20 expectations of market professionals and on historical
21 observations? For example, the MRP for Canadian
22 stocks over the 1900-to-2015 period had an arithmetic
23 average of 5.2% and a geometric average of 3.3%.¹
24
- 25 (i) Please provide the number of companies
26 included in the S&P 500 Index that is used to
27 estimate the U.S. MRP that did not have a valid

¹ Dimson, Elroy, Paul Marsh and Mike Staunton, "Long-Term Asset Returns," in *Financial Market History*, CFA Institute Research Foundation, December 2016.

1 dividend yield, and hence were not included in
2 the estimation of the MRP.

3
4 (j) Please provide the number of companies included in
5 the S&P 500 Index that did not have a valid earnings
6 growth estimate, and hence were not included in the
7 estimation of the MRP.

8
9 (k) Please provide the number of firms actually used to
10 estimate the MRP in JMC-6.

11
12 (l) Please confirm that the average long-term growth
13 estimates provided in JMC-6 for the remaining firms
14 in the S&P 500 Index after eliminating the firms noted
15 in part (j) was 10.80%, and that the expected return on
16 the Index was 13.30% according to Mr. Coyne's
17 calculations. If not confirmed, please explain.

18
19 (m) Please confirm that the long-term growth rate of 10.8%
20 (as in part (k)) used to estimate the expected market
21 risk premium using the constant growth DCF is more
22 than double Mr. Coyne's estimate of U.S. nominal
23 GDP growth (of 4.35%).

24
25 (n) Can Mr. Coyne please reconcile the huge discrepancy
26 between these MRP estimates with more commonly
27 used MRP estimates in the 3-6% range that are based
28 on the expectations of market professionals and on
29 historical observations? For example, the MRP for

1 U.S. stocks over the 1900-to-2015 period had an
2 arithmetic average of 5.8% and a geometric average of
3 4.4%.²
4

5 CA-NP-118 Figure 21 on page 41 reports the Allowed ROEs for 6
6 Canadian Utilities.
7

8 (a) Please explain why Mr. Coyne did NOT also include
9 the Allowed ROEs for ENMAX (8.5%), EPCOR
10 (8.5%), HydroQuebec Distribution (8.20%) and
11 Saskatchewan Power Corporation (8.5%).
12

13 (b) Please confirm that if these four utilities were
14 included, the average Allowed ROE would be 8.72%
15 and not 8.92%, while the median would be 8.5%. If
16 not confirmed, please provide the resulting average
17 and median as calculated by Mr. Coyne.
18

19 CA-NP-119 Figure 22 on page 45 reports the Allowed Equity Ratios for 6
20 Canadian Utilities.
21

22 (a) Please explain why Mr. Coyne did NOT also include
23 the Allowed Equity Ratios for ENMAX (37%),
24 EPCOR (37%), HydroQuebec Distribution (35%) and
25 Saskatchewan Power Corporation (40%).
26

² Dimson, Elroy, Paul Marsh and Mike Staunton, "Long-Term Asset Returns," in *Financial Market History*, CFA Institute Research Foundation, December 2016.

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(b) Please confirm that if these four utilities were included, the average Allowed Equity Ratio would be 38.05% and not 38.6%, while the median would be 37.25%. If not confirmed, please provide the resulting average and median as calculated by Mr. Coyne.

CA-NP-120

Figure 23 on page 46 reports the Allowed Equity Ratios for 6 U.S. Utilities.

Explain why these 6 utilities were chosen. List utilities that were excluded and explain why.

CA-NP-121

On page 46 Mr. Coyne states:

“Comparison to the Canadian proxy group is not possible because Emera Inc. is the only company in the Canadian peer group that has relevant credit metrics from Moody’s. Enbridge Inc. is rated by Moody’s, but has different credit metrics that do not align with these categories. Canadian Utilities Limited and Valener, Inc. are not rated by Moody’s.”

(a) Please explain why Mr. Coyne did not simply compare NP to the Canadian utilities using the credit metrics used by DBRS, since all five Canadian utilities have debt ratings from DBRS.

(b) Please provide a comparison of NP to the Canadian utilities using the credit metrics used by DBRS.

1 (c) In JMC-2 in Appendix A of Mr. Coyne's 2015
2 evidence, Mr. Coyne compared the S&P credit metrics
3 for NP to all four Canadian utilities included in his
4 current Canadian Proxy group. JMC-2 showed that
5 (after excluding Valener)³: NP had a much lower Debt
6 to Capital ratio (55%) than the average (64%); NP had
7 a higher EBITDA to Interest Coverage ratio (4.52)
8 than the average (4.12); NP had a slightly lower FFO
9 to Interest Coverage ratio (3.61) than the average
10 (4.06); NP had a higher FFO / Debt ratio (17.5%) than
11 the average (13.7%); and, NP had a much lower Debt
12 to EBITDA ratio (3.30) than the average (5.54).
13 Therefore, at the time NP was above average
14 according to these metrics. Please explain why Mr.
15 Coyne did not replicate this analysis during these
16 proceedings.

17
18 (d) Please update JMC-2 from Appendix A of Mr.
19 Coyne's 2015 NP evidence, and provide all supporting
20 data and worksheets.

21
22 CA-NP-122 Figure 24 on page 50 reports 2016 Retail Electric Customers
23 for NP and some Canadian and U.S. utilities.

24
25 (a) Please confirm that of the six Canadian utilities
26 provided in the figure, four of them have less

³ Mr. Coyne excluded Valener in a similar analysis of S&P credit metrics in Table 20 (page 94) of evidence he provided in the 2017-18 Alberta Generic Cost of Capital on the basis that "Valener is structured as an equity partnership and has little debt in its holding company structure except that which has been used in Gaz Metro. Valener's S&P rating has been removed since 1/12/2016."

1 customers than NP, while the remaining two (i.e.,
2 Nova Scotia Power and Fortis Alberta) are fairly close
3 in size. If not confirmed, please explain.
4

5 (b) Please confirm that all six Canadian utilities have
6 much lower Allowed Equity ratios than NP, ranging
7 from 37% to 40%. If not confirmed, please explain.
8

9
10 (c) Please explain why the group of 28 U.S. utilities
11 provided in this Figure is so different than the 6 U.S.
12 utilities reported in Figure 23 (Allowed Equity Ratios
13 for 6 U.S. Utilities) on page 46.
14

15 (d) Please provide the Allowed Equity Ratios for all 28
16 U.S. utilities reported in Figure 24.
17

18 CA-NP-123

On page 56 Mr. Coyne states:

19
20 “This heat pump competition has a tendency to reduce the
21 average electricity use per customer for Newfoundland
22 Power.”
23

24 Please provide empirical evidence, including all data and
25 worksheets, that support this assertion.
26
27

1 CA-NP-124 Please provide a copy of the DBRS report referenced in
2 footnote 88.

3

4 CA-NP-125 Provide annual net profit after tax for Newfoundland Power
5 for years 2017, 2016, 2015, and 2014.

6

7 CA-NP-126 Provide the estimated annual net profit after tax for
8 Newfoundland Power for 2018.

9

10 CA-NP-127 Credit Rating Reports: Moddy's and DBRS, Exhibit 4

11

12 "NPI's allowed Return on Equity (ROE) is 8.50% for 2016-
13 2018, and we view the Newfoundland and Labrador Board of
14 Commissioners of Public Utilities (PUB) as one of the more
15 supportive regulators in Canada because regulatory decisions
16 are timely and balanced, deferral accounts reduce the risks
17 from factors beyond management's control and **NPI's 45%
18 equity capital is among the highest authorized levels in
19 Canada"**

20

21 (a) Provide by year from 2014 to 2018 the Newfoundland
22 Power power net annual profit after tax as if
23 Newfoundland Power allowed equity was set @ 40%.

24

25 (b) Provide by year from 2014 to 2018 the Newfoundland
26 Power power net annual profit after tax as if
27 Newfoundland Power allowed equity was set @
28 37.5%.

DATED at St. John's, Newfoundland and Labrador, this 30th day of July, 2018.

Per:  _____
Dennis Browne, Q.C.

Counsel for the Consumer Advocate

Terrace on the Square, Level 2, P.O. Box 23135

St. John's, Newfoundland & Labrador A1B 4J9

Telephone: (709) 724-3800

Telecopier: (709) 754-3800